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OUTPUTS:



IBM assessment and validation in 4 countries

- Afghanistan
- Iraq
- Pakistan
- Bangladesh



IBM awareness activities

conducted across entire region (with the exception of Iran) through international cooperation and knowledge exchange



Document Security training programme

one-year process from basic to advanced; Training of Trainers (ToT), and Pilot trainings with international exchange of those selected as master trainers - 12 master trainers in Pakistan



Procurement of the

standard equipment for border control

Covid-19 personal protective equipment/ PPE



Law enforcement/border management agencies

comprehensively engaged (10 in Afghanistan; 3 in Bangladesh; 12 in Iraq; 8 in Pakistan)



2 National IBM Strategies and Action Plans

drafted in Afghanistan and Iraq. Ongoing drafting process in Pakistan.



4 Gaps and Needs **Analyses**

on HR and Training across entire region (with the exception of Iran)



Development of Educational and Training Tools

Standard Border Management Curricula, Adult Learning Toolkit, Document Security Manual, Trainers Manual on Profiling. and Catalogue of Recommendations for BCPs in Iraq



More than 1700 officials

developed capacities in different IBM areas and contributed to development of the national strategies



Customised Operational **Capacity Building**

on cross-border crime, trade facilitation, anti-money laundering



Development of the

standard Border **Management Curricula**

(8 modules)



Procurement of the

standard equipment for the training process

(digital classrooms)



National Trainers' Development

8-phase ToT. 17 trainers in Iraq, 30 trainers in Pakistan.

RESULTS:



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(see above)



Change of knowledge and attitude shift

among the border management authorities to longer-term holistic planning, taking ownership in developing national IBM strategies and enhancing coordination and cooperation to ensure secure, but open borders

WAY FORWARD:



Shift from individual capacity development to institutional issuesfocused capacity development

of the countries



Support finalisation, endorsement and implementation of the

Iraq National IBM **Strategy and Action Plan**



Development of FIA border control capacity

including information exchange, inter-agency cooperation and operational procedures at air border crossing points

Note on Afghanistan:

Prior to summer 2021 and deterioration of the security situation in the country, the draft National IBM Strategy and Action Plan were finalised through a round of inter-ministerial workshops and bi-lateral meetings

of the inter-agency working group, which included ten border-related ministries. The IBM Strategy was handed over to the Ministry of Foreign Affairs by the project in May 2021.

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